

October 2 and 3, 2016 | Denver, Colorado Location: The Art Hotel, 1201 Broadway, Denver | Phone 303-572-8000

Sunday, October 2

Location: Opposing Forces Meeting Room at The Art Hotel

4:00 p.m.	Welcome and Introductions
4:10 p.m.	The national conversation about race and diversity is expanding and becoming less civil. What can arts leaders do to direct this conversation in a positive and productive direction?
	 Presenter: Dr. Brenda J. Allen Professor and Author of <i>Difference Matters</i> Discussion led by Professor Allen
5:40 p.m.	Depart for Working Dinner Location: Beatrice and Woodsley Restaurant, 38 South Broadway, 303-777-3505.
6:00 p.m.	Cocktails
6:30 p.m.	Working Dinner
	 State Updates What is the most significant thing that happened to your agency since we last met in December of 2015? What does the five-year future look like for your agency? Discussion Presenter: Ray Rinaldi<i>Emerging Trends in the Arts that Need to be Monitored</i> WESTAF Update
8:30 p.m.	Adjourn

Monday, October 3

Location: The Opposing Forces Meeting Room of The Art Hotel

- 8:30 a.m. Breakfast Buffet
- 8:45 a.m. Review of the Daily Agenda and Symposium
- 9:00 a.m. Update from the National Endowment for the Arts Call with Laura Scanlan, Director of States and Regions, National Endowment for the Arts
 - Presentation of new and evolving projects at the NEA
 - Questions and discussion

9:30 a.m. **Personnel Transitions in State Arts Agencies**

When long-term personnel depart, that departure provides both challenges and opportunities. How have the executive directors in the WESTAF-region capitalized on those transitions?

- Presentation by Mike Lange, Director of the Wyoming Arts Council
- Presentation by Loie Fecteau, Director, New Mexico Arts
- Group discussion

10:15 a.m. Grants versus Direct Services, How are the Ratios Changing?

Should state arts agencies be a public philanthropy or a service agency--or perhaps an information agency? While most arts agency leaders might prefer a robust grants budget if agency budgets remain flat, the value of grants continues to erode. At what point do we call it a day and redefine our central as being centered outside of grants?

- Presentation by Michael Faison, Director, Idaho Arts Commision
- Presentation by Gay Cookson, Director Utah Division of Arts and Museums
- Discussion

11:00 a.m. WESTAF Planning for the Future

- Erin Graham Incoming WESTAF Chair
- 12:00 Noon Adjourn